



## ***Forward in Faith: A Plan for Realizing our Vision St. Martin's Episcopal Church 2008-2012***

*“Where there is no vision, the people perish” Proverbs 29:18*

The Vestry of St. Martin's Episcopal Church began its discernment of the work God has set for us during a vestry retreat in January, 2008. We reviewed and revised our mission and vision statements. Our mission statement is: We are called to be disciples of Jesus Christ, ministering to all who experience human suffering, thereby proclaiming God's love for all people. We strive, both individually and corporately, to experience a deeper relationship with God, and, in changing times, to extend Christ's unchanging ministry to one another, our community, our nation and the world.

Our vision statement is: We will nurture and equip one another through worship, learning, sharing and feeding so that we may extend ourselves and our community to those who may know Christ through and with us. With God's help we will:

- Plan faithfully for our future, building upon our legacy of faith, hope, love, and care.
- Equip and challenge ourselves and one another to minister joyfully and faithfully to all who join our journey of discipleship.
- Be faithful and grateful stewards of all that God has given us by nurturing and sharing our gifts and talents.
- Open our hearts, doors, resources and altar to all who seek to worship or commune with us.

Next we thought about St. Martin's future two, three, four and five years from now, using our vision to guide us. We “future builders” listed our hopes for St. Martin's.

During the spring of 2008 we formulated goals to help us reach our visions. We assessed where we are now and then listed action steps that would enable us to reach the goals. Each action step includes who is responsible for accomplishing the work, the resources needed, and the projected timeline. We review our progress at each Vestry meeting and report accomplishments to the congregation via our monthly newsletter, the Cloak. This packet contains the plan to live out our vision.

**Forward in Faith: A Plan for Realizing our Vision**  
**St. Martin's Episcopal Church**  
**2008-2012**

**Vision Point: Equip and challenge ourselves and one another to minister joyfully and faithfully to all who join our journey of discipleship.**

**Goal I: Expand pastoral care programs and participation so that more people in our congregation are ministered to (outside of Sunday morning worship) and so that more people in our congregation are ministering.**

**Where are we now?**

- The current Pastoral Care Associates group is small and able to meet the needs of acute cases.
- The number of parishioners with long-term needs is increasing. There is a need to recruit more people to be involved in the large PCA group.

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Seek funding for Stephen Ministries.	Shirley	\$3452.90	June	Achieved June 08
Recruit new volunteers and identify train-the-trainer candidates and send them to training in Pittsburgh.	New volunteers	Stephen Ministry	Summer 2008	Achieved Aug 08
Work with other Williamsburg churches to provide our own trainings.	Stephen ministers	Training Materials	Fall, Winter 2008/09	
Establish the program for the volunteers.	Shirley and Stephen Ministers	Stephen ministers	Spring 2009	

**Goal II: Assess St. Martin's information technology needs.**

**Where we are now?**

- We have a website, weekly bulletins, parish-wide mailings, and a monthly newsletter.
- We have parish-wide notifications by e-mail to those who have e-mail.
- St. Martin's owns computers, copy machines, overhead projectors, microphones, ...
- We have a number of manual processes that would be more efficient and effective if supported by IT.

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Assess information technology needs.	Andy McNeil	Time with staff	Summer 08	70% 8/21/08
Identify funds and resources needed to improve our current system.	Andy and staff	time	Summer 08	Automated Calendar set up 8/08
Vestry approves funds and equipment is purchased and staff trained.	Andy, Tim, staff	Report/Request 09 budget	December 08	Equipment needs identified

**Vision Point: Open our hearts, doors, resources and altar to all who seek to worship or commune with us.**

**Goal I: Identify and increase transportation opportunities for church and ministry events thereby moving the community to St. Martin's and St. Martin's into the community.**

**Where are we now?**

- We borrowed Bruton Parish's van 4 times in 2007 and once in 2008.
- Four events were cancelled due to lack of enough drivers to transport youth.
- The bus to Chanco was full for fall 2007 picnic.
- There is no organized system in place to provide rides to those in need.

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Identify transportation options.	Vestry	People	01/01/09-3/30/09	
Create a transportation ombudsman.	Vestry	Nominating Committee	01/09	
Price transportation options.	Finance	Mike Terrien	03/09	
Identify carpool needs and create neighborhood carpools.	Pastoral Care	Neighborhood Groups	9/15/08 ongoing	

**Goal II: Provide for the needs of young adults, golden-agers, and singles by creating opportunities for intergenerational activities.**

**Where are we now?**

- We enjoy these activities when they come along.
- Fellowship Commission does not exist.
- The youth are involved in the life of St. Martin’s in worship, teaching, preaching

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Initiate Fellowship Commission.	Dani Jaworski	Cloak article	8 /08 - ongoing	
Survey parishioners’ desires.	Fellowship Commission	Bulletin survey Ministry Faire	9/08	
Assess costs, space needs, and transportation.	Fellowship Commission	Targeted events	Fall 08	
Families adopt older congregational members or W&M students.	Fellowship Commission	Lists of those who need to be adopted and those who will adopt.	Fall 08	

**Vision Point: Plan faithfully for our future, building upon our legacy of faith, hope, love, and care.**

**Goal I: Determine projected space needs of our community.**

**Where are we now?**

- We have maintenance issues with the current 40+ year-old zigzag building. The flat roof and wooden siding are in poor condition. The 1960’s vintage electrical wiring and panels make repairs difficult.
- Current usage is limited for office or meeting rooms due to the zigzag building’s condition and disjointed location from the main facility.
- There are problems and/or issues with how our current parish hall is utilized.
- We do not have a focus on envisioned and/or potential needs.

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Determine how large we want to be.	Vestry and Congregation	People Educational information	9/08-12/08	
Appoint a Needs Assessment Team to assess physical plant maintenance and growth needs.	Gary O, Doug, Lloyd and others	Data on growth	8/08-1/09	Nearly done
Conduct a needs assessment (current needs and 5-year forecast). Talk with all of the groups who use our facilities. Determine the needs for education, music, spiritual development, etc.	Needs Assessment Committee	People	9/1/08 – 12/1/08	
Review past building process of Parish Hall.	Vestry, Finance, and Building Committee	People	10/08 – 12/08	
Appoint a Building Committee (could be same members as Needs Assessment Committee).	Vestry	People	01/09	

**Goal II: Develop expansion plans based on Needs Assessment.**

**Where are we now?**

- We currently have no formal expansion plans.
- We lack adequate office space. The administrative assistant's work space is in the choir room. Space for an OEP will have to be shared with volunteers.
- We need more small meeting spaces such as the library and choir room. Small groups often have to meet in Miles Hall when the smaller spaces are in use or would be more appropriate.

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Provide a summary of our needs assessment.	Needs Assessment Committee	Gary	Jan.09	
Assess parish financial resources.	Finance Committee and Vestry	People	Jan 09 - ongoing	
Develop a plan for meeting the Parish's future space needs and an implementation process.	Building Committee	People	Jan 09 - ongoing	
Develop architectural and site options.	Building Committee	New Committee and architectural budget.	June 09 - ongoing	

**Goal III: Develop a Plant Maintenance Plan.**

**Where are we now?**

- We have buildings of varying ages such as the zigzag building which is 41 years of age, the church which is 36 years of age (enlarged 7 years ago), and Miles Hall which is 7 years of age.
- Each building has equipment and infrastructure of varying ages requiring some form of maintenance.
- There is no overall maintenance plan for mechanical systems.
- There is no replacement plan for mechanical, electrical and roofing systems.

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Determine and log ages of current infrastructure systems such as HVAC, electrical, plumbing, roofing, etc.	Building Committee Kent James	Tim, Gary, Doug others, blueprints	8/01/08- 12/01/08	In progress
Identify and log systems that have current warranty protection.	Building and/or Finance Committees	Tim, Gary, Doug Industry standards for infrastructure	8/01/08- 12/01/08	
Identify and log current maintenance plans held with outside vendors.	Building and/or Finance Committees	Tim, Gary, Doug Parish records	8/01/08- 12/01/08	
On log of major systems identify replacement and maintenance cycles based upon industry standards.	Building and/or Finance Committees	Tim, Gary, Doug Parish records	8/01/08- 12/01/08	In progress
Create plant maintenance plan which records data from items 1 – 4 and which estimates future maintenance and replacement costs.	Building and/or Finance Committees	Tim, Gary, Doug	8/01/08- 12/01/08	

**Vision Point: Be faithful and grateful stewards of all that God has given us by nurturing and sharing our gifts and talents.**

**Goal I: Develop a year-round stewardship approach that utilizes time, talent and treasure and engages the congregation’s (and the community of Williamsburg’s) involvement at multiple points during the year.**

**Where are we now?**

- The Stewardship Committee is in the final stage of developing a 3-point charter 1) Fall pledge campaign, 2) endowment (for planned giving), and 3) the time and talent inventory (survey).
- We focus on Stewardship year round.

Action Steps	Assigned to:	Resources Needed	Projected Timeline	Progress
Complete the development of the 3-point charter.	Stewardship Committee	Staff, Shirley	6/08	Completed 6/08
Refine and use new member follow up process. Train greeters.	Hospitality Commission Tim, Roma, Nancy Pierce	Names of newcomers	10/08	
Prepare for Ministry Faire	Stewardship Committee Ann Meyer	All relevant groups Stewardship, Shirley	8/08	In process
Prepare for launch of endowment	Stewardship Committee Jim Pierce	National Church Info personal experience	Winter 09	In process
Develop, distribute, and tally Time/Talent instrument	Stewardship Committee	Survey instrument	Lent 09	

**Goal II: Expand giving to the diocese.**

**Where are we now?**

- Our current pledge is \$40,000 and has been for a number of years.
- We are among the highest level of financial supporters within the diocese.
- Our 2008 diocesan request was \$49,878.06 and our 2009 request is just about \$50,000.

Action Steps	Assigned to:	Resources Needed	Projected Timeline	Progress
Develop our position on why we believe we should support the Diocese and identify how the Diocese uses the funds.	Stewardship Committee	Diocesan materials	11-12/08	
Adopt a policy regarding our Diocesan pledge.	Vestry	Resolution	Fall 2008	
Increase our pledge by the Vestry-determined percentage per year until we reach the targeted level.	Treasurer, Finance and Stewardship Committees	Vestry and parish education	Oct-Dec for 2008 pledge campaign	

**Goal III: Increase the number of meals we provide and distribute.**

**Where are we now?**

- We currently provide meals in three ways: From His Hands Ministry (to Grove Christian Outreach), Thanksgiving and Easter Meals (Kerry Armbruster), and some parish meals after church on Sunday morning (Fellowship).
- We have adequate kitchen facilities.
- We have a small, committed, and expanding group of volunteers for this effort.
- We do not have a Fellowship Commission for Dani Jaworski to be a liaison to.

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Continue to increase the number of meals St. Martin's makes and provides through From His Hands Ministry through Grove Christian Outreach.	Skip Floyd's team	More volunteers, vestry, Shirley	Summer 08-spring 09	
Increase participation in Thanksgiving and Easter meals.	Kerry Armbruster	volunteers time/talent survey	Summer 08-spring 09	
Provide quarterly parish meals after church on Sunday morning: select dates, build production team, develop message plan.	Dani Jaworski Fellowship Commission	Shirley, Ann, Dani Jaworski	Fall 08	

**Goal IV: Form an art guild to produce community outreach events, to schedule performers, to publicize such occasions, and to budget for these.**

**Where are we now?**

- Currently there is no Liturgical Arts Guild.
- Talented individuals within the congregation share their musical gifts before, during, and after services.
- Talented members create fiber arts, paint, etc. and are familiar with vendors.
- St. Martin's sanctuary and Miles Hall are used by musical organizations for performances.

<b>Action Steps</b>	<b>Assigned to:</b>	<b>Resources Needed</b>	<b>Projected Timeline</b>	<b>Progress</b>
Form a Liturgical Arts Guild to assess needs, make recommendations to the rector, identify resource people for appropriate projects and supervise work.	David, Ginger, Lynette	TBD	Oct 08	
Schedule performers, provide budget, do publicity and do event production.	David	Phaedra	07/08	Summer music

## **FORWARD IN FAITH**

By Gary Osborn

We have formed a “Needs Assessment Committee” whose function is to receive input from the congregation relative to our plans for the future of St. Martin’s. This group is tasked with reporting to the vestry the physical needs that should be addressed in affirming our course of action for the future so that we can fulfill the vision and mission of SMEC. It is important to remember that this group is tasked with determining “need” and not solutions. We ask you to please contact any or all of the members of this important commission with your thought and recommendations.

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